



POTENTIAL IN MOTION

FINANCIAL YEAR 2025
FACC AG | March 25th, 2026

THREE YEARS OF GROWTH. A CLEAR DIRECTION

11.3% REVENUE GROWTH IN FY 2025 – COURSE CONSISTENTLY MAINTAINED

PERFORMANCE



- **Revenue growth** of 11.3% in FY25, i.e. 62.2% in three years (FY 2022 – FY 2025)
- **EBIT** (2024 vs. 2025) increased by 49.4%
- **Free Cashflow** more than sevenfold compared to the previous year

EFFICIENCY



Revenue growth with almost constant headcount – more output from existing teams in Croatia and China

STRUCTURE



New setup: leaner, faster, clear responsibilities – fewer interfaces, shorter decision-making paths

OUTLOOK



EUR 350 million invested by 2030 – in existing projects and new customers, at all locations

CORE: MEASURABLE EFFICIENCY

2024 DEFINED – 2025 IN IMPLEMENTATION

Reducing
material costs

Passing on
inflation effects

Increasing
efficiency

Lowering
expenses

CORE 80 Mio. EUR
Savings potential



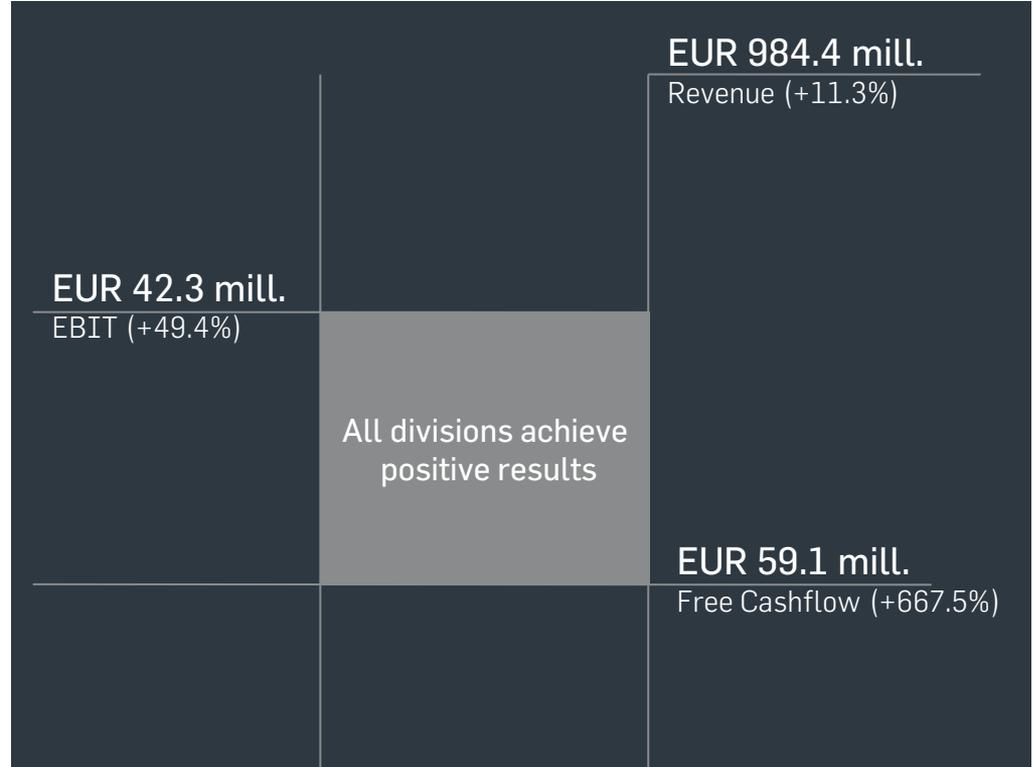
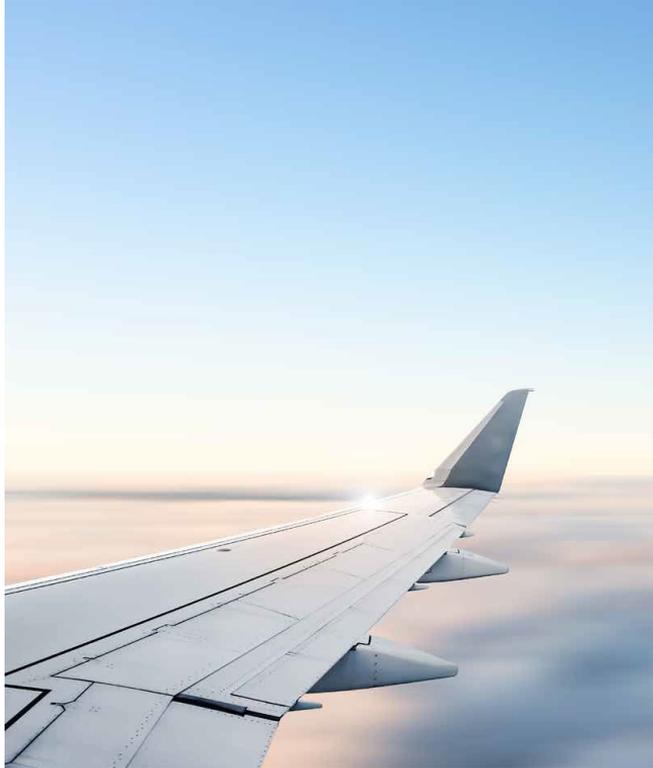
Strengthening and expanding
the location Croatia



TURNAROUND CABIN INTERIORS

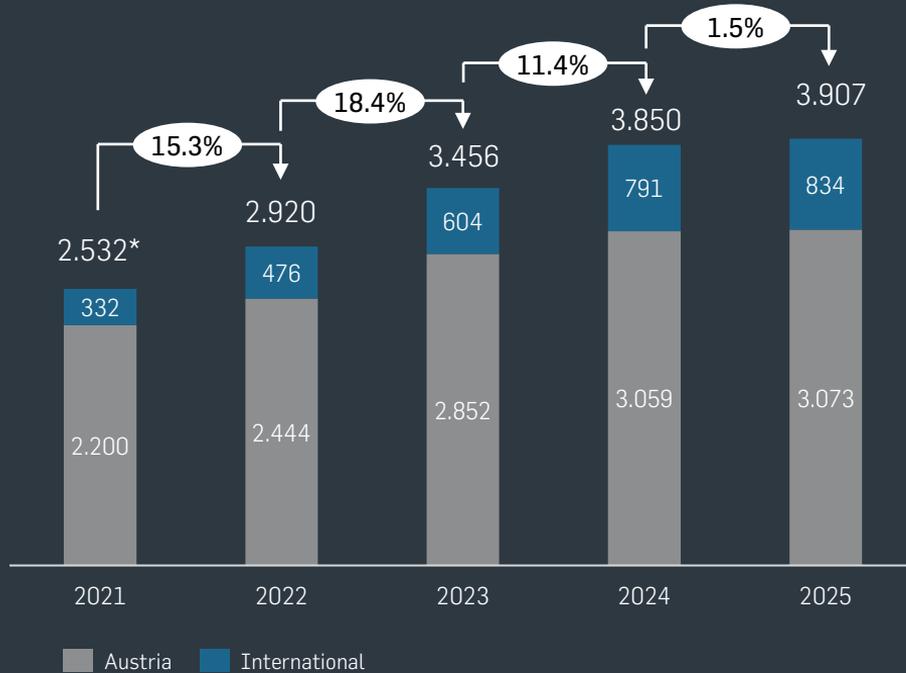
POTENTIAL IN MOTION

SUCCESS BY THE NUMBERS



DEVELOPMENT OF THE WORKFORCE

AUSTRIA AND INTERNATIONAL - STABLE WHILE REVENUE IS GROWING



- EFFICIENCY THROUGH STABILITY**
 Workforce in Austria and internationally maintained at a steady level – revenue growth without a corresponding increase in workforce
- FY 2025**
 Worldwide net increase: +56 FTE – targeted, not structurally driven

*Figures in FTE (full-time equivalents)

COMMITTED TO THE FUTURE

RATE RAMP-UP | NEW PLATFORMS | NEW MARKETS

Rate ramp-up

- Rate ramp-up on existing platforms
- Continuous automation and optimization of existing production processes



AFP-Layer: Automation of production on existing platforms

Advanced Air Mobility

- Expansion of existing partnerships
- Further development of the market potential of logistics drones



Eve Air Mobility: FACC manufactures horizontal and vertical stabilizers as well as rudders and elevators

Next Generation Aircraft

- Development and Manufacturing for Next-Gen Platforms
- Use of new manufacturing technologies and new materials



Thermoplastics: High-tech materials for the future of aviation



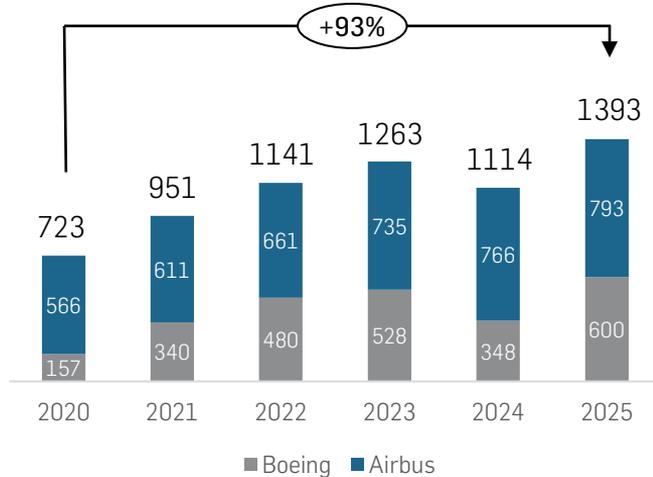
THE MARKET AT A GLANCE

CEO Robert Machtlinger

COMMERCIAL AVIATION & BUSINESS JETS

GROWTH TREND CONTINUES

DELIVERIES AIRBUS & BOEING



- **Airbus** continues to dominate market
- **Boeing** with a strong comeback

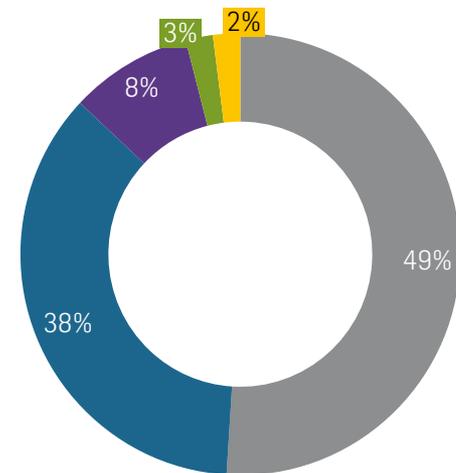
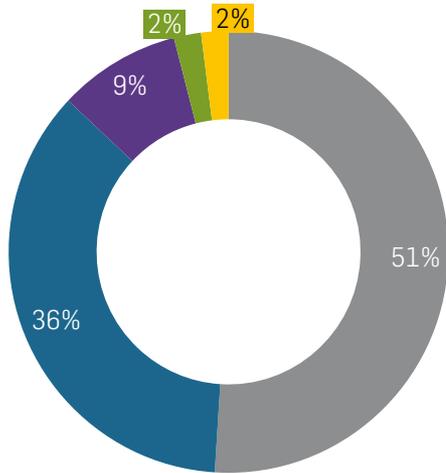
BUSINESS JET DELIVERIES



- **FACC world market leader** in the midsize segment for cabin interiors
- **Business jets** at FACC with 18% revenue share

ORDER BACKLOG OF THE AVIATION INDUSTRY

RECORD ORDER BACKLOG INCREASES BY 686 AIRCRAFT IN 2025



Airbus
 Boeing
 Comac
 Embraer
 Others

Order Backlog December 2024
17,084 aircraft



Order Backlog December 2025
17,770 aircraft



FINANCIAL YEAR 2025

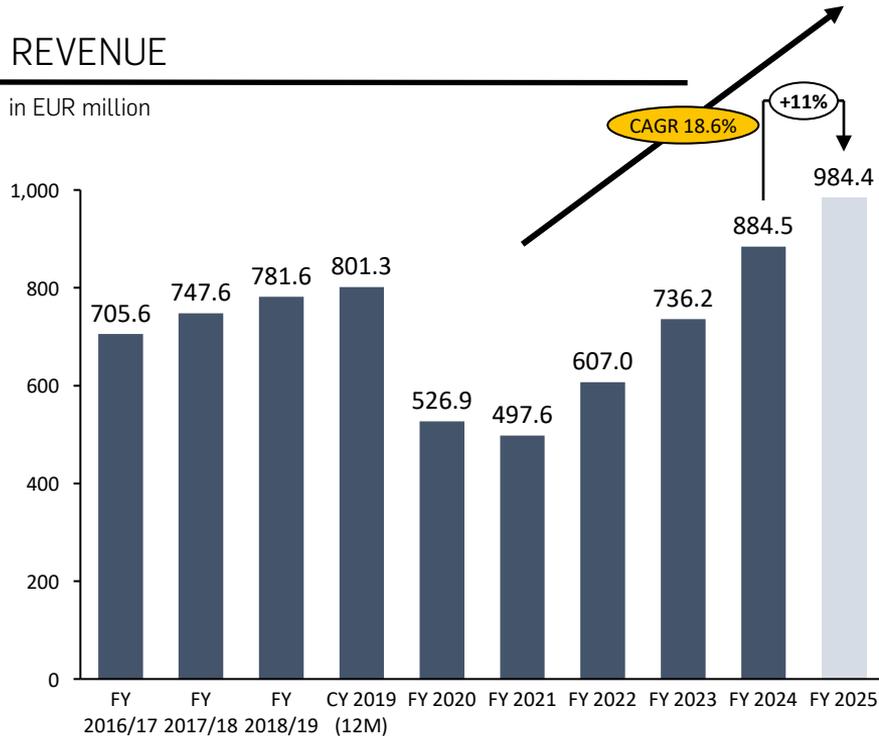
CFO Florian Heindl

REVENUE AND EBIT

REVENUE INCREASES, COST CHALLENGES PERSIST

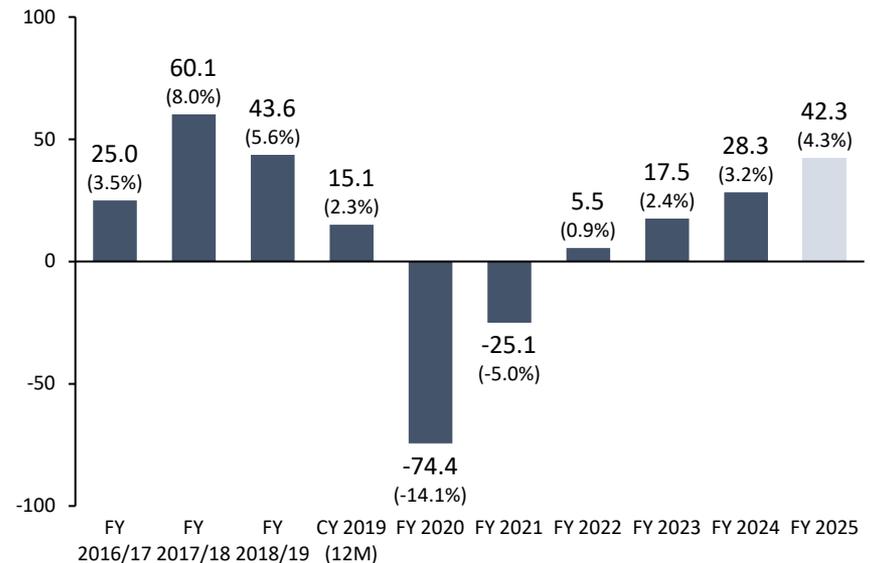
REVENUE

in EUR million



EBIT

in EUR million

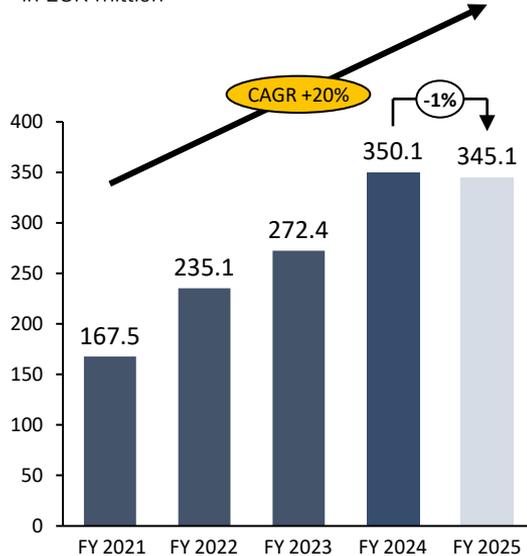


REVENUE DEVELOPMENT OF THE DIVISIONS

CABIN INTERIORS RECORDS STRONGEST REVENUE GROWTH

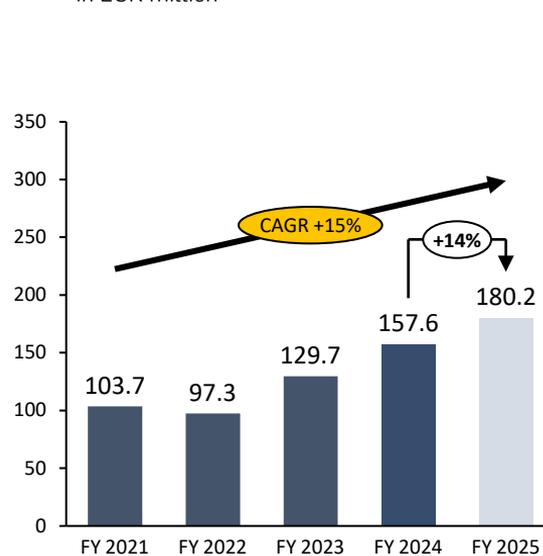
AEROSTRUCTURES

in EUR million



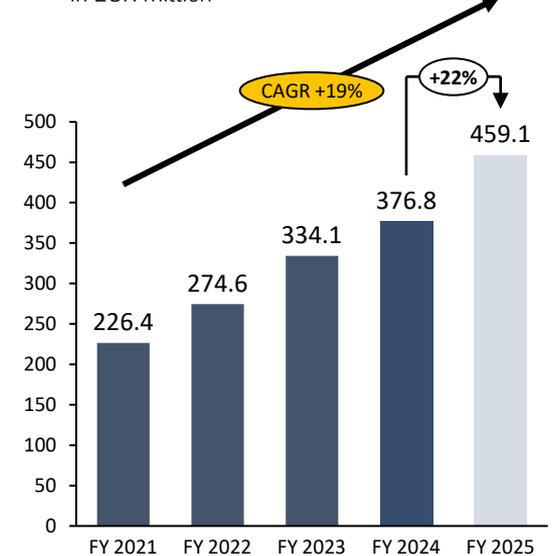
ENGINES & NACELLES

in EUR million



INTERIORS

in EUR million

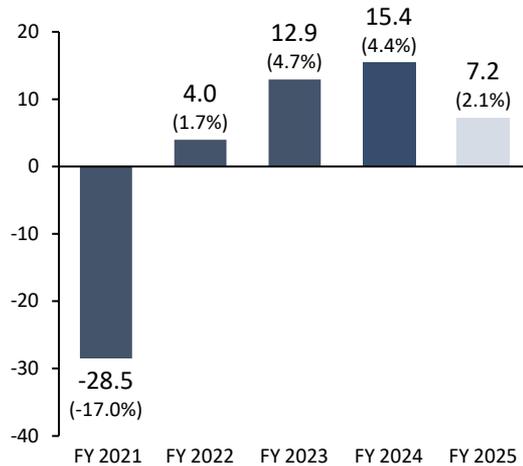


EBIT DEVELOPMENT OF THE DIVISIONS

MARGIN DEVELOPMENT AS PLANNED

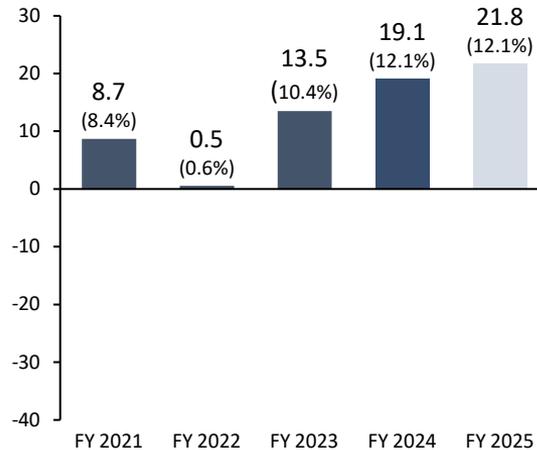
AEROSTRUCTURES

in EUR million



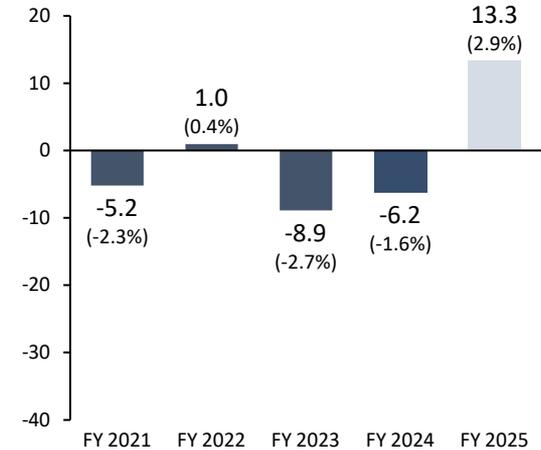
ENGINES & NACELLES

in EUR million



INTERIORS

in EUR million

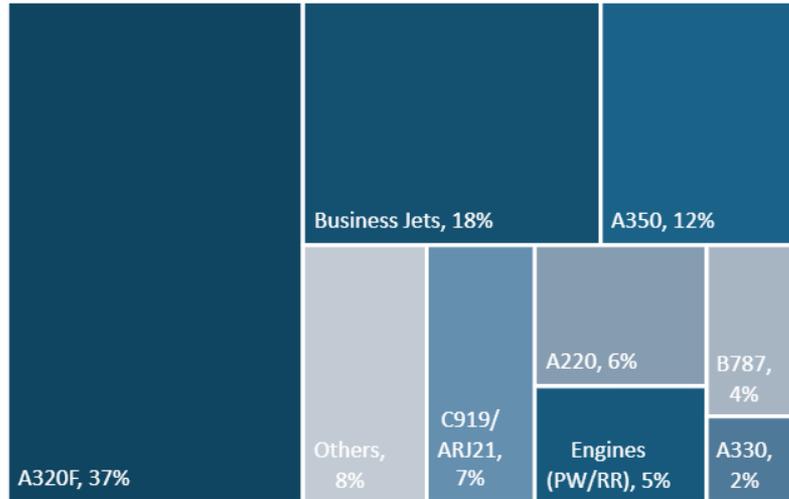


REVENUE DISTRIBUTION

2025 VS. 2024

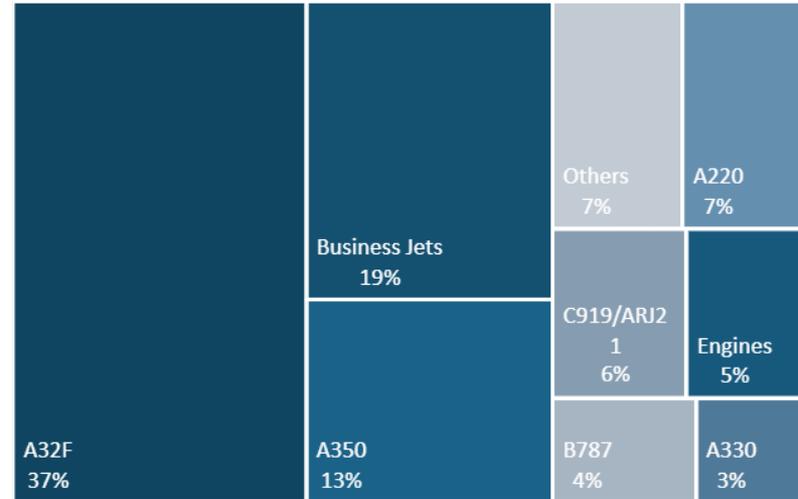
2025

in % of total revenue



2024

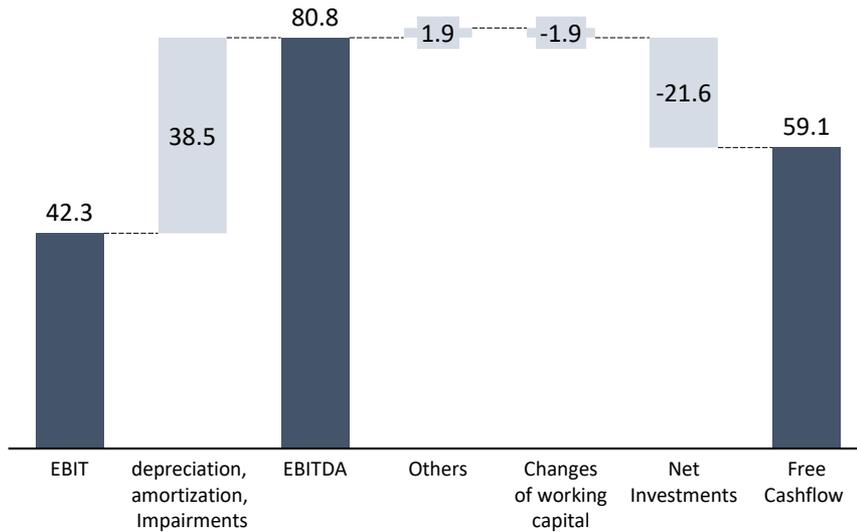
in % of total revenue



FREE CASHFLOW MEASURES ARE HAVING AN EFFECT

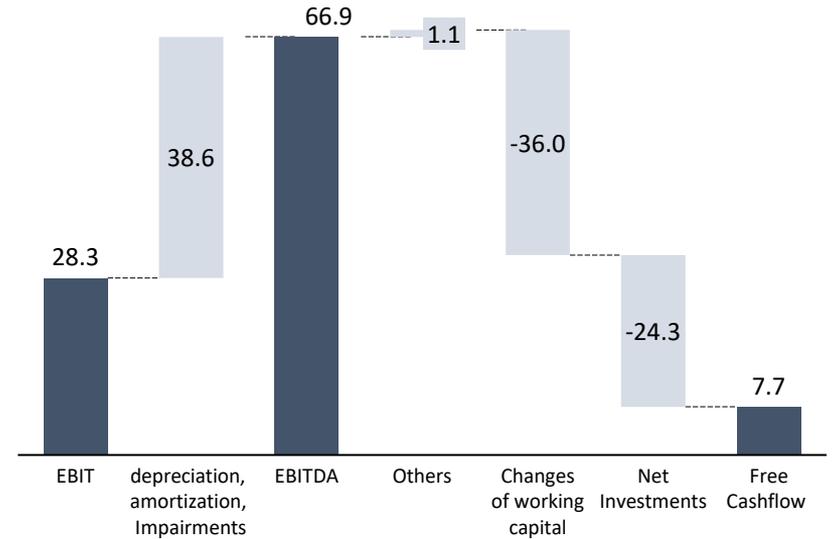
FREE CASHFLOW FY 2025

in EUR million



FREE CASHFLOW FY 2024

in EUR million



CASHFLOW MEASURES ARE HAVING AN EFFECT

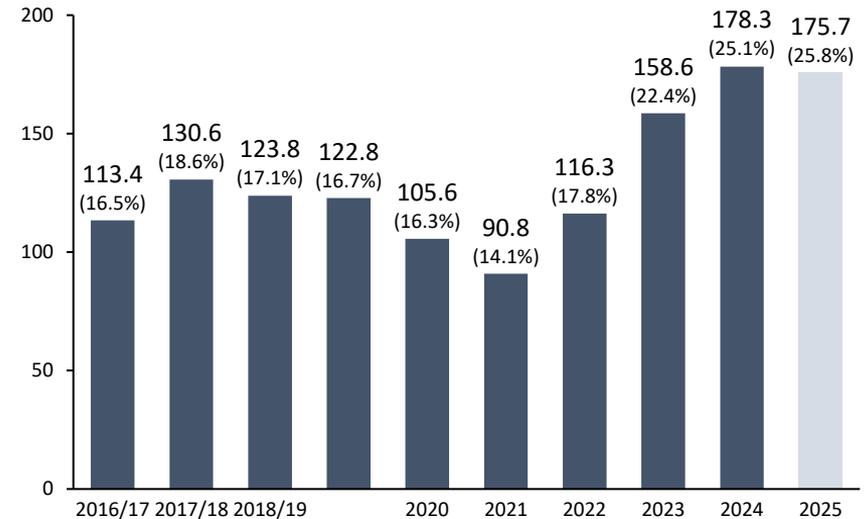
Investments

in EUR million



Inventory

in EUR million and ratio to total assets in %

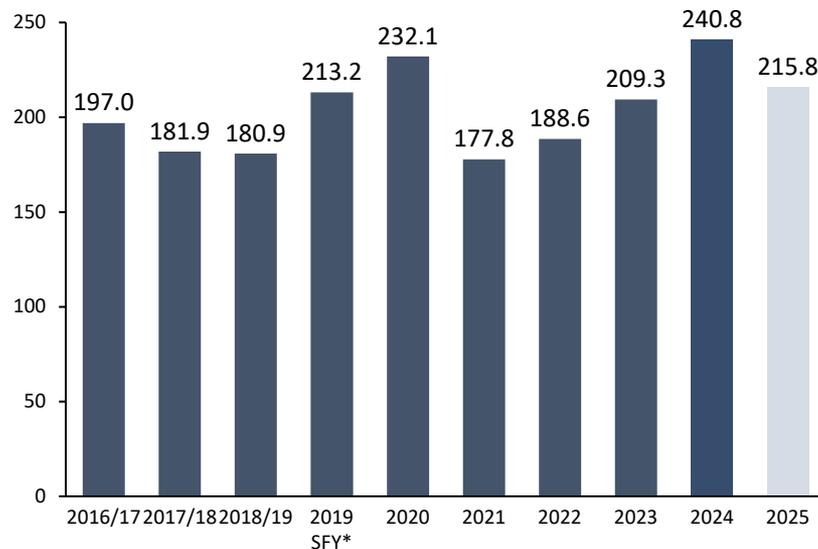


KEY FINANCIAL FIGURES

MEASURES ARE HAVING AN EFFECT

Net Debt

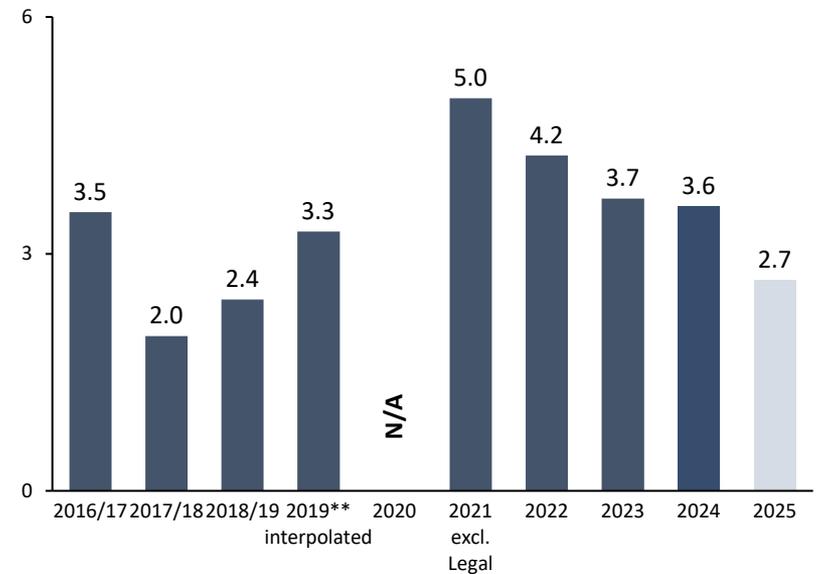
in EUR million



* SFY ... Short financial year (March 2019 – December 2019)

Leverage (NET DEBT / EBITDA)

Ratio



* Figure based on the rolling 12-month average EBITDA

** Figure based on an annualized EBITDA projection



OUTLOOK

CEO Robert Machtlinger

OUTLOOK 2026

CONTINUATION OF GROWTH COURSE

REVENUE



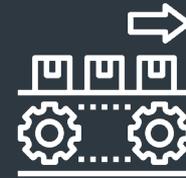
Growth in all business segments – **Revenue increase of 5-15%** expected, supported by a balanced customer portfolio

PROFITABILITY



Further **improvement of the operating margin** – through scale effects and CORE

BUILD RATES



Increasing rates for short- and medium-haul aircraft (A320, A220, B737, C919) as well as wide-body aircraft (A350, B787) – strong growth in the **advanced air mobility sector**

CHALLENGES



Supply Chain Stability



High site costs & inflation effects



Geopolitical tensions

120 MILLION EUR INVESTS IN UPPER AUSTRIA

INVESTMENTS IN INFRASTRUCTURE, PEOPLE AND TECHNOLOGY



PART OF A GLOBAL INVESTMENT PROGRAM

EUR 350 million in investments and 1,500 new employees at all locations worldwide by 2030

INFRASTRUCTURE

New Aerostructures plant and dedicated research area for manufacturing processes and future technologies in Upper Austria. Additional plant creates up to 300 jobs in St. Martin.

TECHNOLOGY

Automation and AI as an integral part of the manufacturing of the future compensate for locational disadvantages

REASONS FOR THE EXPANSION IN AUSTRIA

- Existing highly qualified FACC workforce
- Use of existing facilities, integration into existing structures
- R&D on site, use of existing laboratory and testing capacities, networks with educational and research institutions
- Long-term view over 30 years

THANK YOU FOR YOUR
INTEREST!

A bright light source, possibly the sun or a star, is positioned behind a curved horizon line, creating a lens flare effect. The light is white and blue, and the flare consists of several rays extending outwards. The horizon line is dark and curved, suggesting a celestial body or a distant planet.

DISCLAIMER

- This document contains forward-looking statements. Words such as 'outlook', 'believe', 'intend', 'anticipate', 'plan', 'expect', 'objective', 'goal', 'estimate', 'may', 'will' and similar expressions often identify these forward-looking statements.
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