

A large, dark blue planet with a bright sun rising over its horizon, creating a lens flare effect, positioned behind the main title text.

# UNLEASH THE POTENTIAL

FACC AG / H1 2025

August 20, 2025

# THE MARKET AT A GLANCE

Robert Machtlinger, CEO



## Strong demand for passenger aircraft and further orders lead to revenue growth at FACC

- FACC benefits from the growth of the entire industry despite challenges in the global environment:
  - **10.6% revenue increase** in the 1st half of 2025 compared to the same period of the previous year
  - **Revenue of EUR 484.7 million** at a new high for the first half of the year
  - **EBIT** at expected level despite enormous increase in site costs
  - **FACC's long-term order book** rises to a volume of +6 billion USD due to the excellent order situation

# AVIATION SHOWS RESILIENCE

Industry growth despite global challenges

## Key figures for the 1st half of 2025



2.5 billion passengers in H1 2025  
More than 5 billion passengers expected for the 1st time in 2025



84% seat utilization of the global fleet  
Highest value in the aviation industry



Increasing delivery rates of large commercial aircraft by 18 %



17,539 commercial aircraft on firm order  
Order Backlog at a new high

## General development of the aviation industry



40 million flights  
worldwide in 2025 | +4.6%



42 new airports worldwide\*



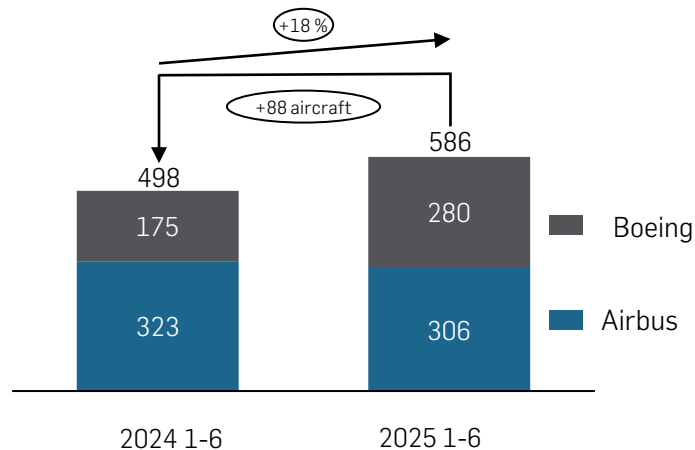
160 new airlines\*



7,250 new routes worldwide\*

# AVIATION INDUSTRY IS GROWING STRONGLY

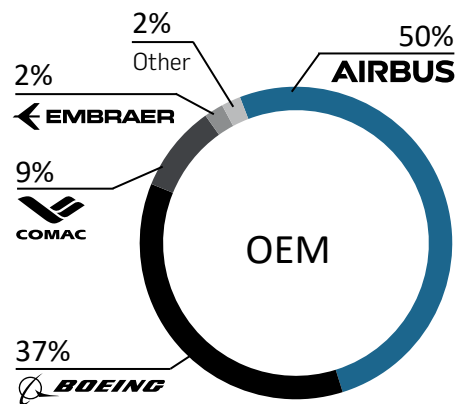
Airbus & Boeing deliveries in H1 2025



Deliveries: 586 aircraft (+88 aircraft / +18 %)  
 Airbus: -17 aircraft (-5.3 %)  
 Boeing: +105 aircraft (+60 %)

BOEING CONTINUES TO STABILIZE

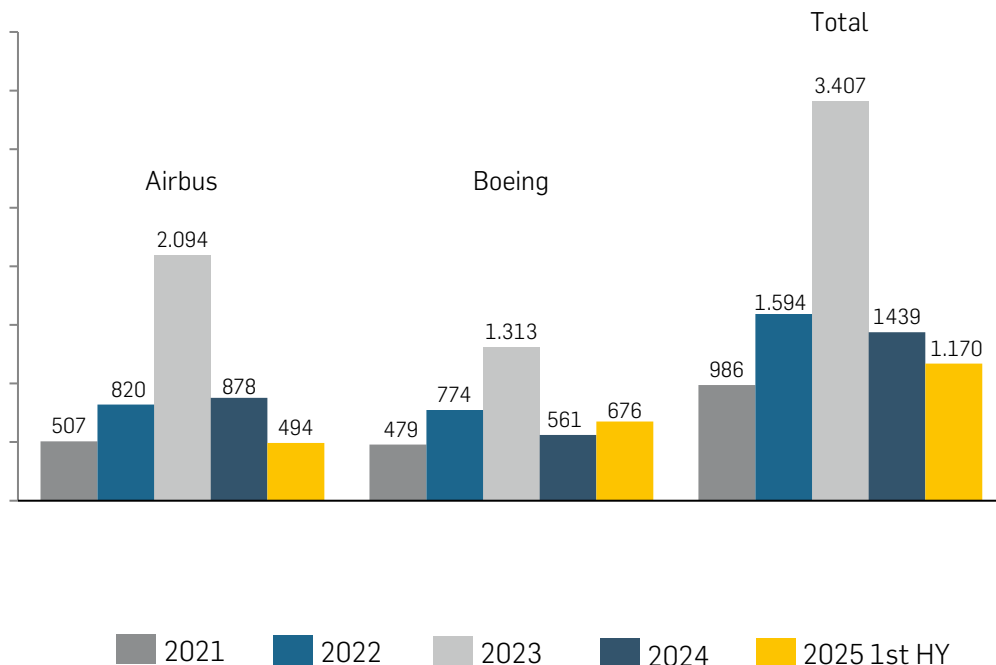
Order Backlog of the Aviation Industry



17,539 AIRCRAFT

# AIRBUS & BOEING

## Customer orders in H1 2025



- 1,170 net aircraft orders in the first 6 months
- By the 1st half of 2025, around 81% of the firm orders for 2024 have already been booked
- Significant Orders\*
  - Airbus Single Aisle: 320 aircraft
  - A350: 85 aircraft
  - A330: 71 aircraft
  - B737: 343 aircraft (Gross Orders)
  - B787: 242 aircraft (Gross Orders)
  - B777: 83 aircraft (Gross Orders)



An aerial, top-down view of a large, modern building with a distinctive circular atrium. The building's architecture features a complex, curved facade with a grid-like pattern of windows and structural elements. A silhouette of an airplane is superimposed on the upper part of the building's facade. The surrounding area includes other buildings, roads, and greenery.

# 1ST HY 2025 HIGHLIGHTS

Robert Machtlinger, CEO



# FAKE PRESIDENT INCIDENT

FACC received frozen funds of EUR 10.8 million back



- Intensive cooperation between Chinese and Austrian authorities in the initial phase
- Complex legal processes in connection with settlement in Austria
- Duration of proceedings of approx. 6 years
- Receipt of the funds does not have an impact on earnings but increases liquidity.



# NEW ORDERS AT PARIS AIRSHOW

FACC Backlog Grows to Over 6 Billion USD



Extension and expansion  
of the successful partnership with the British engine  
manufacturer ROLLS-ROYCE until 2032.

## STRENGTHENING THE GLOBAL FOOTPRINT IN INDIA

### Tata Advanced Limited

- Expansion of the 15-year partnership
- New cooperation in the field of aerostructures



### Kineco Aerospace

- New strategic cooperation in the production of structural components for passenger aircraft



# AGILITY & LEAN MANAGEMENT

## New structure in the Management Board of FACC AG



CEO Robert Machtlinger

- Sales
- Business Development
- Marketing & Communications
- Research & Engineering
- Operations, FM & Occupational safety
- Quality



CFO Florian Heindl

- Finance
- Controlling
- IT
- Legal & Compliance
- Investor Relations
- Human resources
- Sustainability



CSO Tongyu Xu

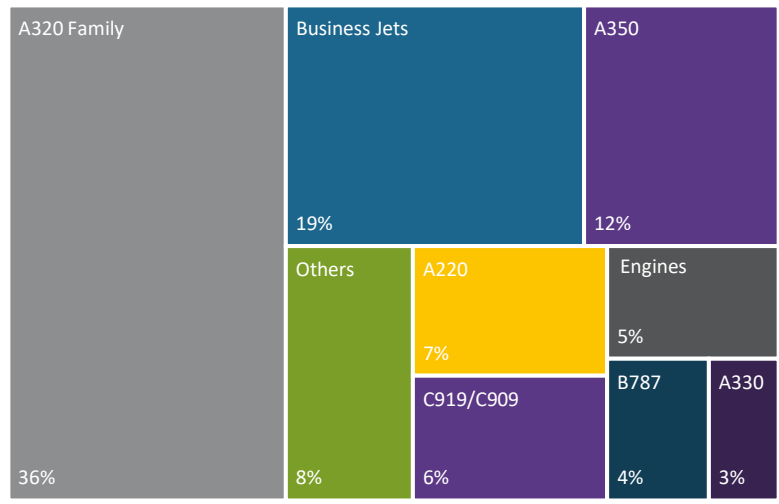
- Procurement & Logistics
- Internal Audit & Company Compliance
- Risk management
- China Business Relations
- Group Strategy
- M&A

- Andreas Ockel (COO) leaves the FACC Management Board as of June 24, 2025
- Reorganization and restructuring of the management of FACC

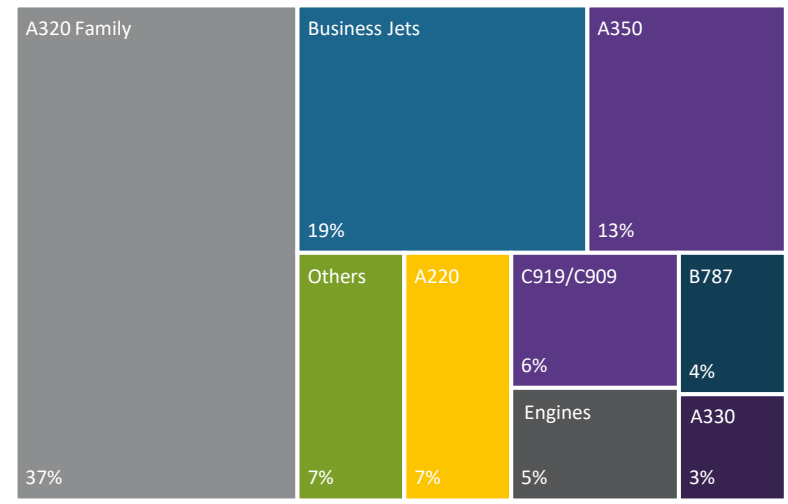
# REVENUE

## Revenue distribution H1 2025 vs. FY 2024

REVENUE DISTRIBUTION H1 2025 in % of total revenue



REVENUE DISTRIBUTION FY 2024 in % of total revenue





An aerial photograph of a modern architectural structure, possibly a stadium or arena, featuring a large circular opening in the center. The structure has a complex, curved facade with many windows. A shadow of an airplane is cast onto the upper part of the structure. The word "FINANCIALS" is overlaid in large white letters.

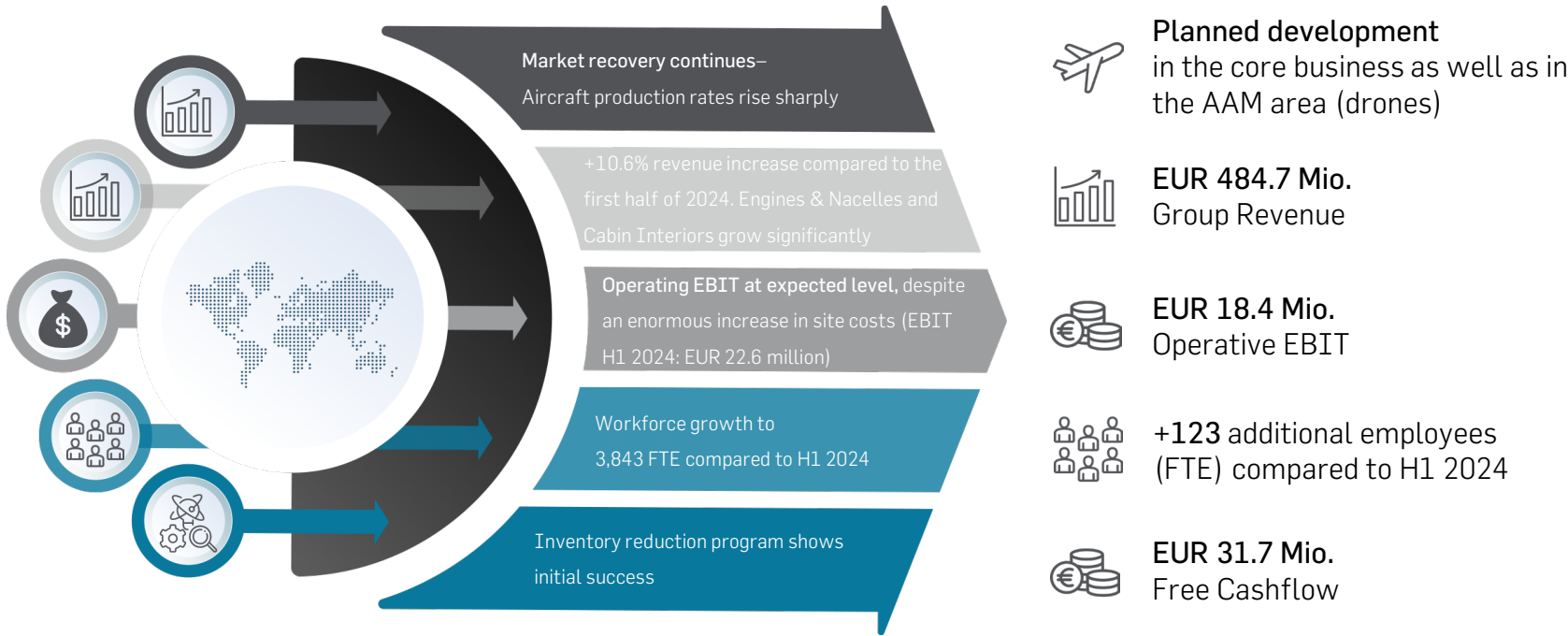
# FINANCIALS

Florian Heindl, CFO



# STRONG GROWTH

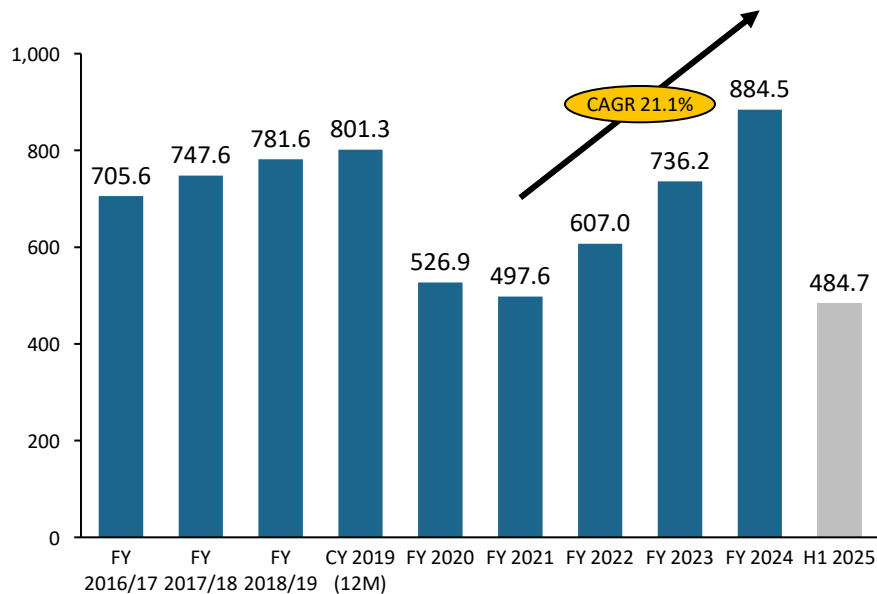
Planned Development of all business units in the 1st half of 2025



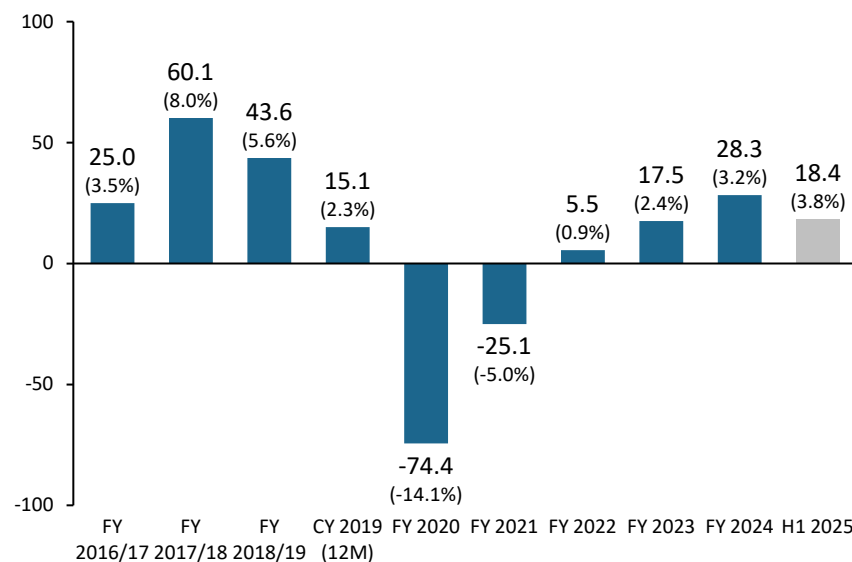
# REVENUE AND EBIT

Development of all business units in line with plan in the 1st half of 2025

Revenue in EUR million



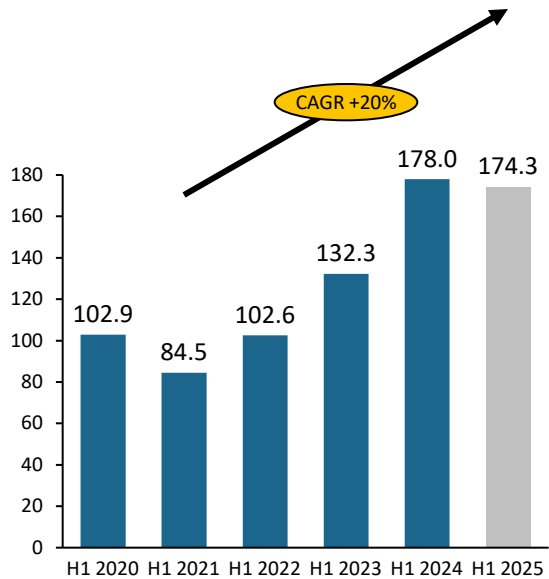
EBIT in EUR million



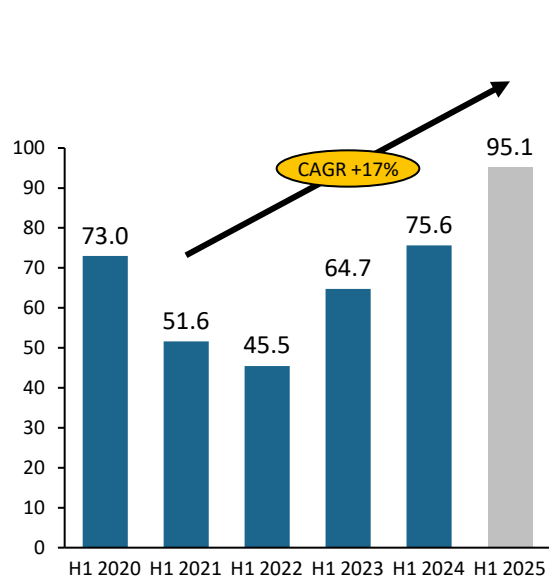
# REVENUE DEVELOPMENT OF DIVISIONS

Strong growth in E&N and Cabin Interiors

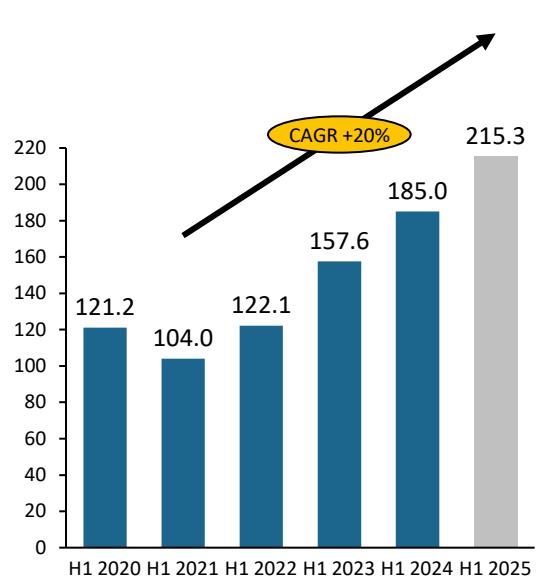
Aerostructures in EUR million



Engines & Nacelles in EUR million



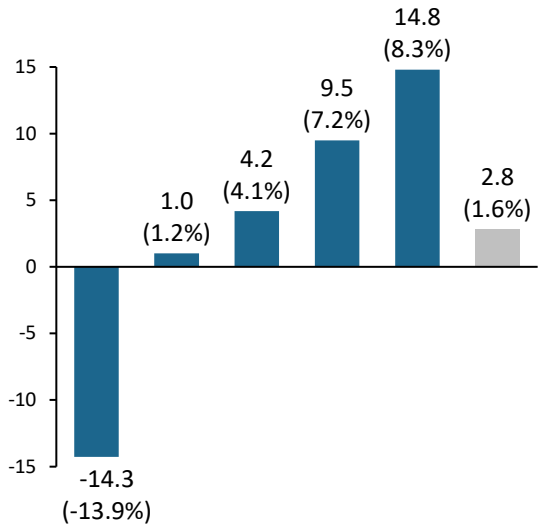
Interiors in EUR million



# EBIT DEVELOPMENT OF THE DIVISIONS

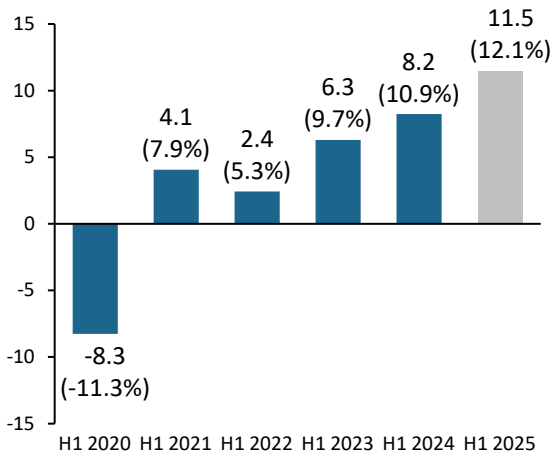
Continuous improvement visible in the area of cabin interiors

Aerostructures in EUR million



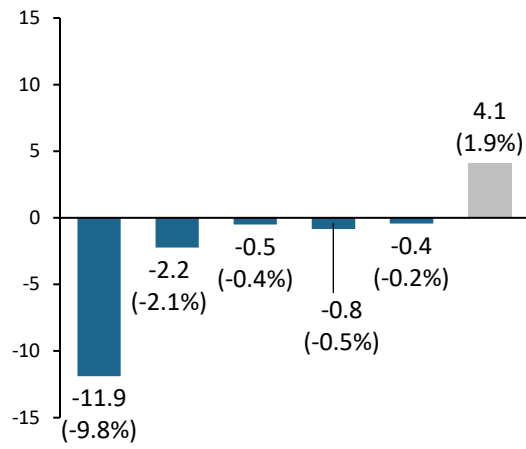
H1 2020 H1 2021 H1 2022 H1 2023 H1 2024 H1 2025

Engines & Nacelles in EUR million



H1 2020 H1 2021 H1 2022 H1 2023 H1 2024 H1 2025

Interiors in EUR million



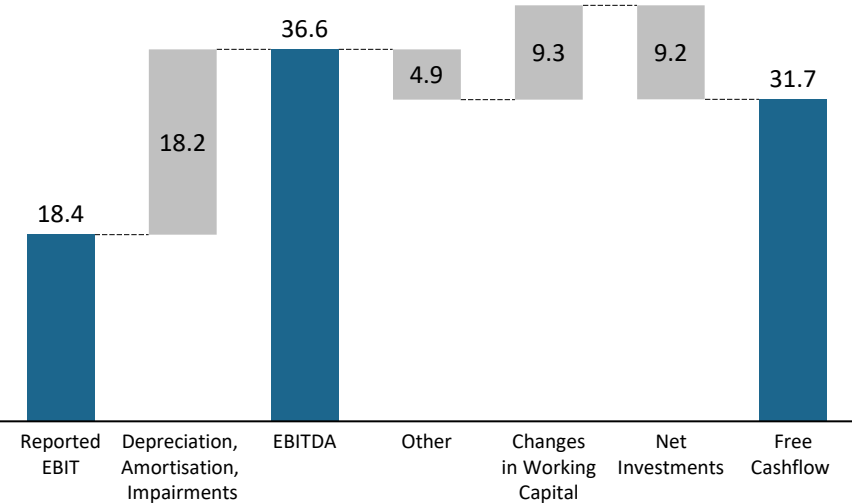
H1 2020 H1 2021 H1 2022 H1 2023 H1 2024 H1 2025



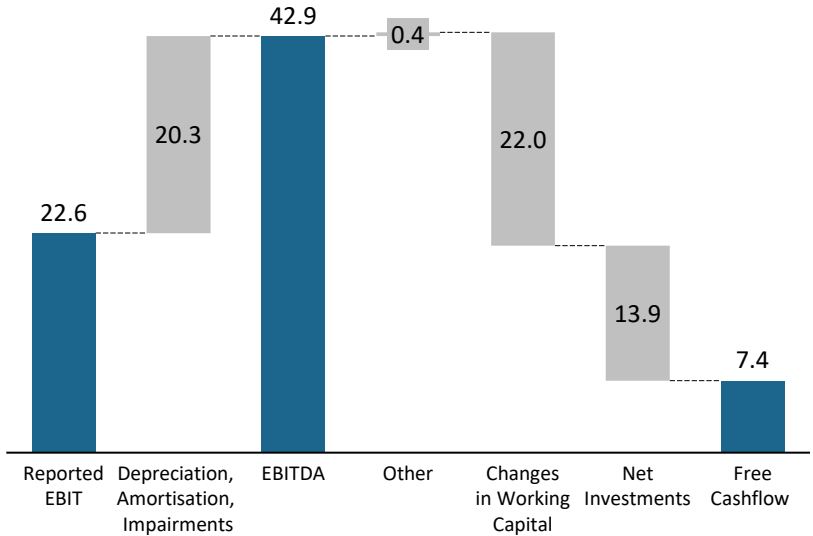
# FREE CASHFLOW

Positive but sustainable focus on CORE initiatives necessary

Free Cashflow H1 2025 in EUR million



Free Cashflow H1 2024 in EUR million

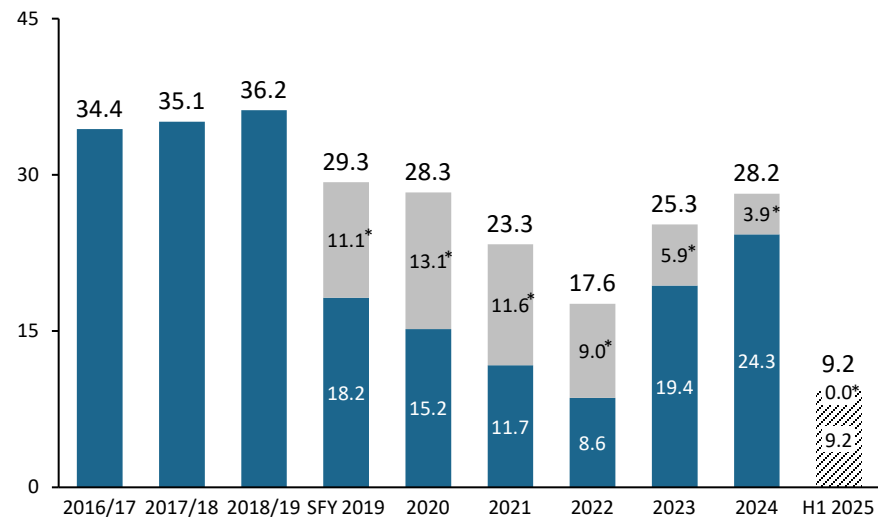


# CASHFLOW

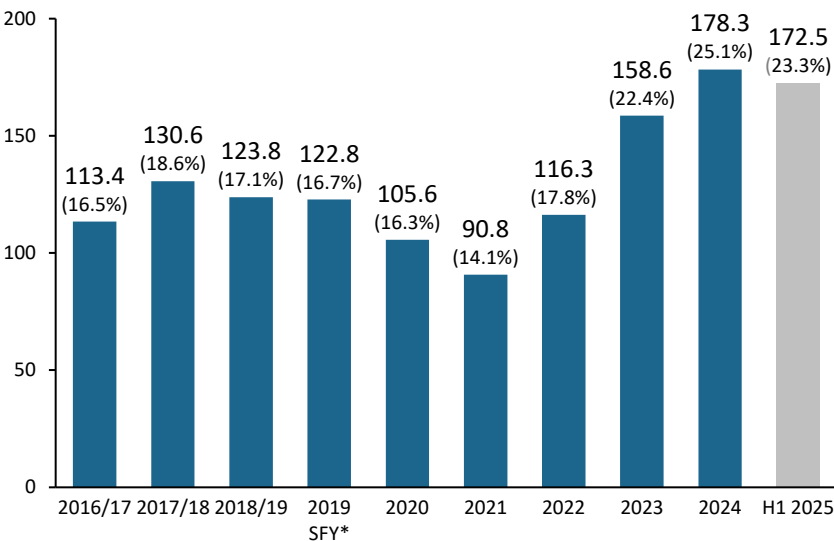
## Inventory reduction program shows first results

Investments in EUR million

Inventory in EUR million and ratio to total assets in %



\* Additions contract costs (re-classification since 31.12.2021)



\* SFY ... Short Fiscal Year (March 2019 – December 2019)

# CORE MEASURES SHOWING AN IMPACT

Key Group figures improved despite strong market momentum

COSTS Down	ORGANISATION Streamlining	RETURN ON CAPITAL Stakeholder Value	EFFICIENCY Increase
<ul style="list-style-type: none"> <li>Reduction in general expenses partly compensates for ongoing inflation effects</li> <li>First sustainable and noticeable reduction of inventories and inventory costs</li> </ul>	<ul style="list-style-type: none"> <li>Expansion of Plant 6 (Croatia) makes a significant contribution to the transformation of the cabin area</li> </ul>	<ul style="list-style-type: none"> <li>All 3 divisions with positive EBIT in H1 2025</li> <li>Improvement of the equity ratio to 33.2%</li> </ul>	<ul style="list-style-type: none"> <li>Higher revenue with stable headcount</li> </ul>



Cash flow from operating activities and free cash flow improve compared to the same period last year

Group net debt further reduced compared to 31.12.2024



# OUTLOOK FOR 2025 AND BEYOND

Robert Machtlinger, CEO



# OUTLOOK

2025 and beyond

## REVENUE AND EBIT



~ EUR 1 billion revenue  
> 10% revenue growth



Improved EBIT margin  
(2024: 3.2%)

## MEASURES IN FOCUS



Ensuring Industry Ramp-up



CORE efficiency measures

- EBIT margin 8-10% (end 2027)
- Leverage ratio < 2.50



Globalization Strategy  
Expansion of the global footprint



Quality & Safety  
Ensure quality & product safety

# UN LEASH THE POTENTIAL

ONE GOAL | ONE PLAN | ONE TEAM