

INVESTOR PRESENTATION October 2019 FACC GROUP

FACC AT A GLANCE // SPOT LIGHT

A partner of the global aerospace industry



Aerospace composite lightweight



Engineering centers in Austria



Plants



Network of engineering- & Production locations in 13 countries

Tier 1

Partner for all aerospace OEMs

100%

Export



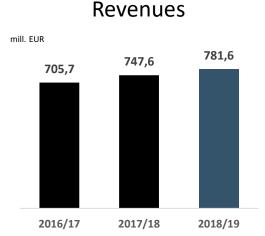
3,500 **†** Employees worldwide



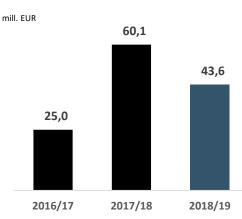
Represented of every modern aircraft



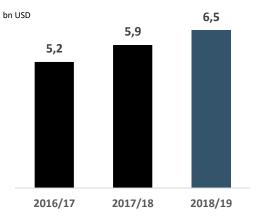
A partner of the global aerospace industry



EBIT (reported)



Order Backlog



Revenue growth driven by...

- Positive effects from major aircraft model ramp ups
- Step by step introduction of new business into serial production
- > Growing MRO business

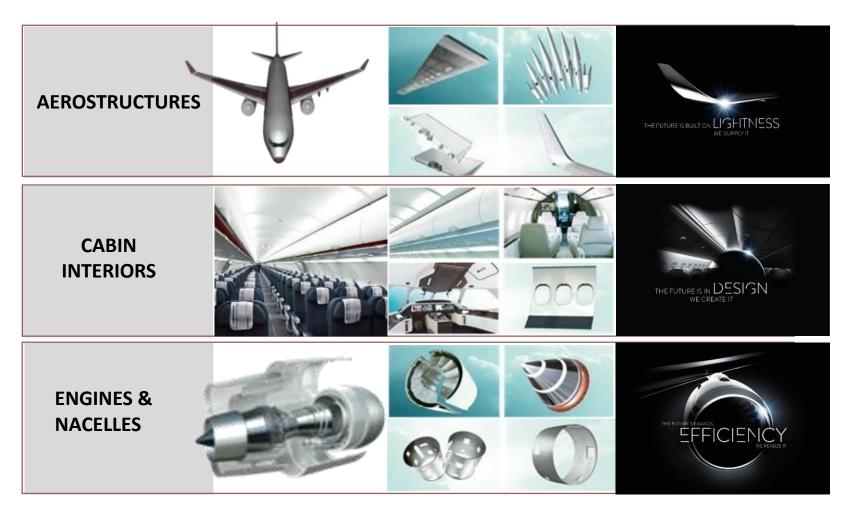
Profitability improvements through

- > Automation
- > Vertical Integration & Insourcing
- > Volume Effects
- > Learning Curves & Lean Methods

Growing market share

- > Flow Down of OEM Rates & Orders
- Entry into high-quality product families (primary structures, ...) through innovation

THREE DIVISIONS FOCUSED ON A DEFINED PRODUCT PORTFOLIO





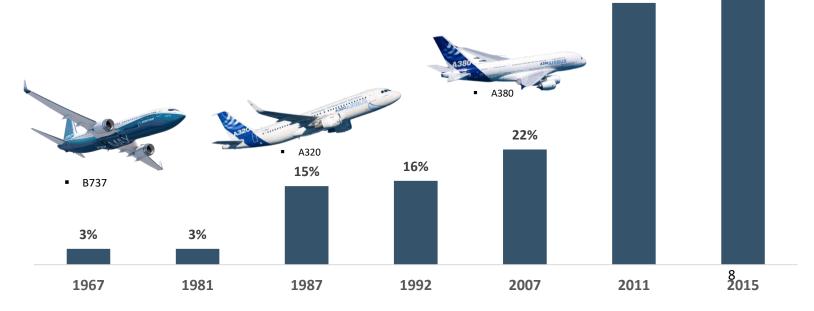




EFFICIENCY THROUGH LIGHTWEIGHT

Increasing share of composite applications

- Lightweight components increase the efficiency of modern aircraft
- Composite components account for around 50% of the total weight of modern aircraft
- The aircraft are 25 % more efficient, emit 60% less noise and are easier to service



A350

B787

52%

50%



COLLINS AEROSPACE PARTNERSHIP CONTINUE

New contract terms for Boeing 787 translating sleeve agreed



CONTRACT PROLONGATION

- Current contract terms ending by the end of 2021
- New contract terms starting with 2022 onwards
- No set-up costs, production fully established at leaned out cost
- High triple digit volume secured on two important aerospace program (A350 XWB & B787)

NEW CONTRACT FOR A320NEO NACELLE

FACC Translating Sleeves for best selling Airplane



NEW CONTRACT

- Increased market share on the most important aerospace program of the industry (A32F)
- First delivery in Q4/2020
- Ramp up to full rate in 2021
- FACC innovation for one of two offered new engine option configuration



NEW PRODUCT FAMILY WITH RADOMS

Front End "Technology" for Bombardier BJ and A220



NEW CONTRACT

- Radom's for all Airbus A220 (Bombardier C-Series)
- Bombardier Global- and Challenger Business Jets
- Life Time Contract for both program
- Extension of FACC's product portfolio and an on sales volume order



GLOBAL FOOTPRINT TO MEET CUSTOMER DEMANDS





WTO JUSTIFIES TARIFFS AGAINST AIRBUS

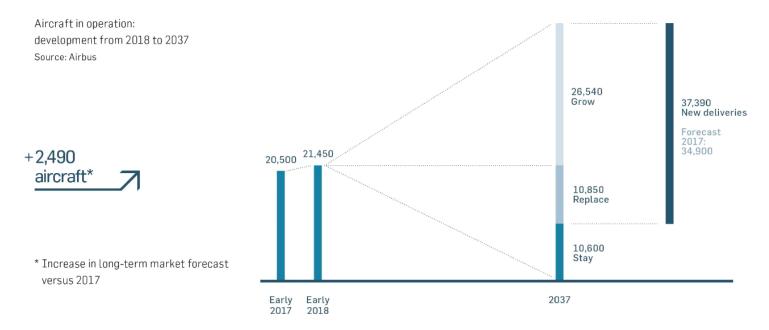
.... but FACC products not affected

- WTO acknowledged EUR subsidies to be not legal
- As a result Airbus aircraft above 30,000kg delivered into US will be taxed with 10% tariffs
- However only aircrafts are taxed, not aircraft components
- 13% of Airbus backlog are US customers (thereof 88% are narrow bodies excluding A220)
 - A32F US assembled (Airbus Mobile / Alabama) aircraft not affected
 - A220 not affected due to US and Canada assembly lines
- WTO decision regarding Boeing subsidies still outstanding

Source: Credit Suisse, JP Morgan, Airbus

GLOBAL MARKET FORECAST

Economic environment of the sector - OEM's confirmed long-term outlook

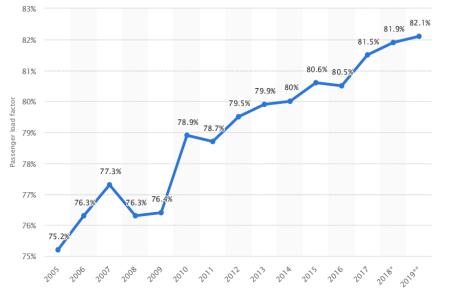


- Annual growth of revenue passenger kilometer (RPK) at 5%
- Demand for more than 35,000 aircraft (new and replacements)
- Growth shifts to Asia Pacific
- "Point to Point" instead of "Hub-System"

- Efficiency, Cost & Performance remain top line requirements
- Single Aisle market dominating market rates and market value

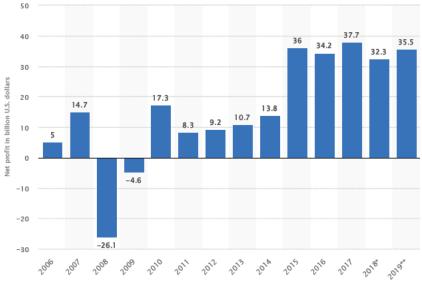
AEROSPACE MARKET

.... Airline KPI's still positive but first indicators of cool-down



Airline Passenger Load Factor Development

Airline Net Profit Development



© Statista 2019 🍽

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FACC



FACC CROATIA – BEST IN CLASS FACILITY

EUR 33 million investment for leading edge technology, automated and digitized production

- Set up High Tech Composite Manufacturing environment as a 100% subsidiary of FACC Operations GmbH
- Investment of approx. EUR 33 mill. funded by 30% cash and 70% loans and local incentives

12.000 m^2 for 600 Employees

- Well trained and dedicated people
- Favorable logistics to support EU customers
- Proximity to FACC Headquarter
- Additional Production Capacity

Milestones:

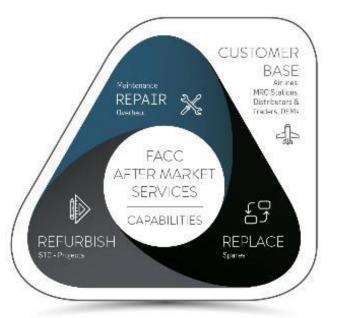
- 05/2019
- 10/2019
 - 2/2023 S
- 02/2021 - 04/2021
- Plot acquisition
- Start construction
- Facility opening
 - Production ramp-up



FACC AFTERMARKET SERVICES

MRO business development on track

- FACC "Aftermarket Services" sites established in Europe, US and Asia
- FACC Wichita production site doubled as results of increasing demand for repairs
- EASA Design Organisation Approval (DOA) for Major Repairs
- EASA STC for A320 cabin retrofit granted
- Launch customer Austrian for bigger doors
- Increasing demand for composite repairs supporting FACC's "Aftermarket Services" initiatives





EHANG - STRATEGIC PARTNERSHIP

Joint Development

FACC engineering, certification and technology leadership in light weight composite systems supports industrialization of product.

Step by Step penetration of market

Cargo vehicle delivery for oil platform support and other mission considered first. Certification for further use to follow with market readiness in 3-5 years.

Market penetration

Step by step increase of units built from 300 in 2021 up to > 1.000 p.a. before 2025





CHINA'S AEROSPACE PROGRAM

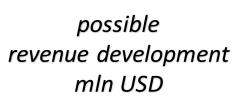
Substantial growth potential for early FACC engagement

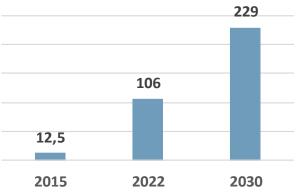
- > **ARJ 21** Program ramp up with 100% rate increases
- > C919 Flight test program and entry into service (EIS) forecasted for 2021
- > **C929** Possible FACC technology engagement
- > China production: Successful work transfer to China facility accomplished.
- > Revenue Potential: Current China program rate forecast will provide sustainable revenue potential for FACC starting 2021 and beyond.





C929 - Passenger cabin, Wing components







FINANCIALS H1 2019

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EBIT H1 2019

FACC GROUP

2018/19

Nacelles

Solid growth in the Engines & Nacelles and Cabin Interiors segments

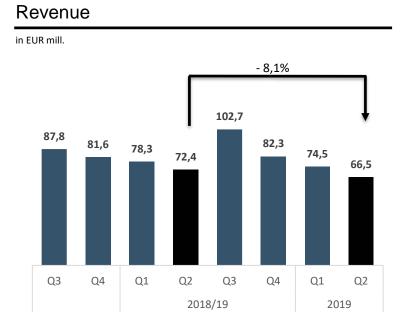
Revenues Earnings before Interest and Taxes in EUR mill. in EUR mill. 8,8 373,4 -8,6 367,4 5,7 -5,3 28,5 0,1 -7,3 16,0 Revenues H1 Aerostructures Engines & Cabin Interiors

Revenues H1 EBIT H1 2018/19 Aerostructures Engines & **Cabin Interiors** 2019 Nacelles

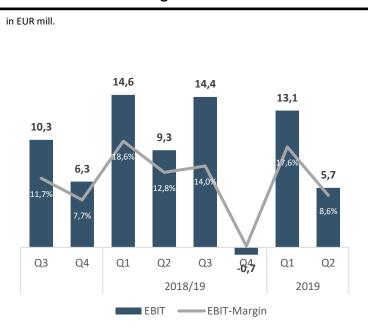


AEROSTRUCTURES

Results impacted by phase out of Boeing 737NG winglet program

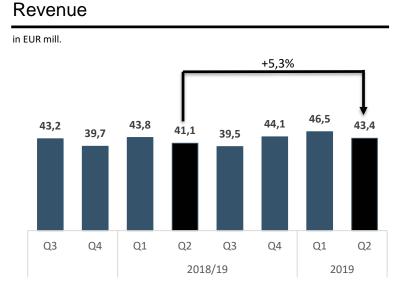


EBIT and **EBIT**-Margin

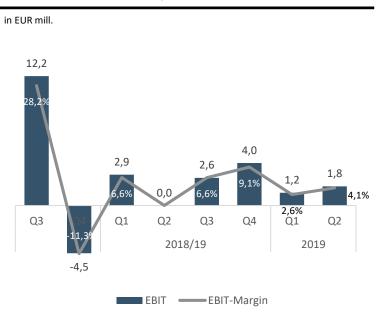


ENGINES & NACELLES

Revenue and EBIT remains on constant levels

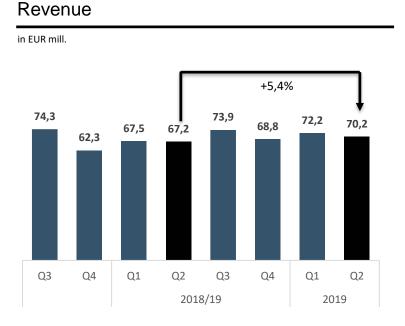


EBIT and **EBIT**-Margin



CABIN INTERIORS

Revenue slightly increasing while margin still under pressure

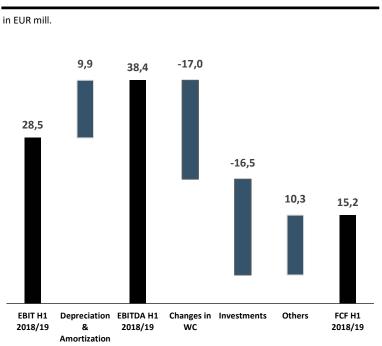


EBIT and **EBIT**-Margin

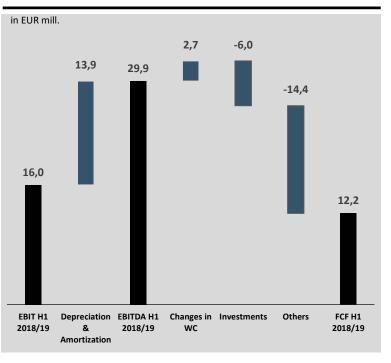
in EUR mill. 12.8 1 0,1 0,1% ,7% 1,6% -0,9% Q3 Q1 -0,6 Q3 Q2 -5,5% 2018/19 2019 -3,4 .7 0% -4,8 -9,6% -6,9 EBIT — EBIT-Margin

FREE CASHFLOW

Reduced investment demand and concentrated cash management in focus



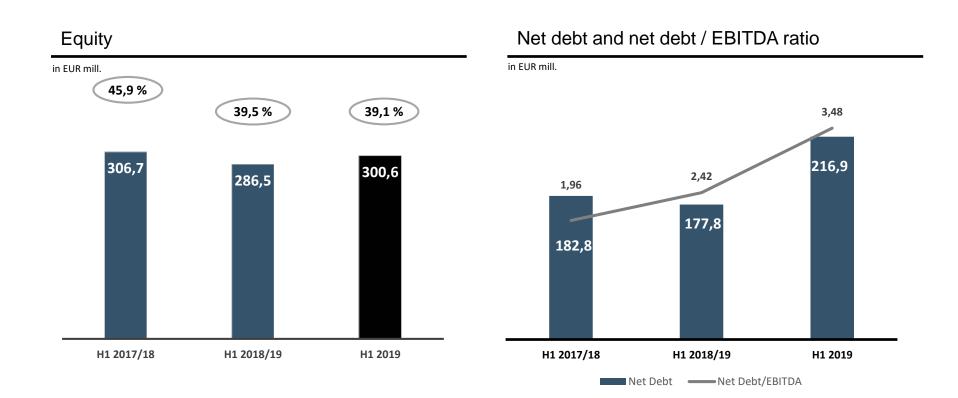
Free cashflow - H1 2018/19



Free cashflow - H1 2019

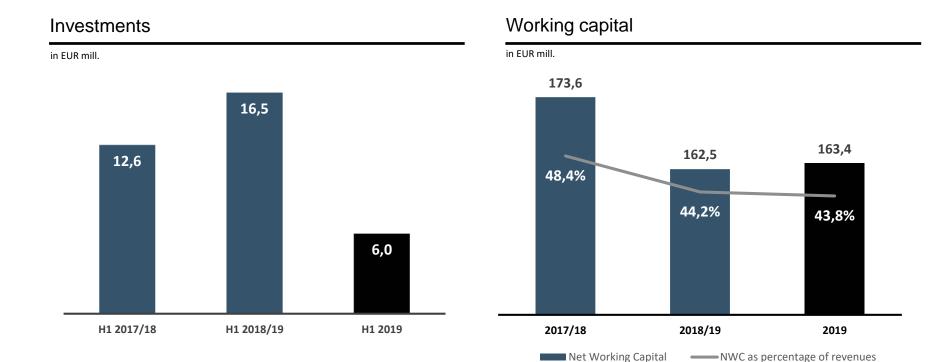
BALANCE SHEET INDICATORS

Stable equity ratio and net debt impacted by IFRS16 reclassification



CASHFLOW DRIVERS

Low investments and stable working capital due to constant production rates



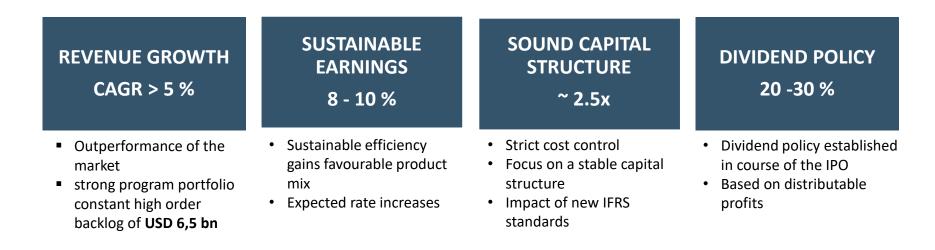


OUTLOOK

FINANCIAL KEY PERFORMANCE INDICATORS... (2020-2024)

... BASED ON

- Demand driven by constant annual market growth (RPK) of 4.5 %
- OEM forecasts demand for up to 40,000 new aircraft until 2037
- Gaining market share on existing platforms and entering new markets
- Stable economic and political environment





OUTLOOK 2019

- In the context of the 5th Annual General Meeting on July 9, 2019, it was decided among other things to change the fiscal year to the calendar year. Thus, the year 2019 is a shortened fiscal year which ends on December 31, 2019 (March 1, 2019 -December 31, 2019).
- For the current fiscal year (short financial year), management expects sales of around EUR 600 million. and an EBIT margin of approximately 6%. This expectation corresponds to a continuation of customer requirements for the remainder of the financial year. It should be noted here that the development during the year is not linear due to various seasonal effects.
- It should be noted here that the development during the year is not linear due to various seasonal effects. The further statements on the influences and measures for the sales and earnings expectation and increase are still valid - taking into account the shortened financial year.



BEYOND HORIZONS