

## ANALYST PRESENTATION H1 2019

October 15, 2019

## H1 2019 – BUSINESS SNAPSHOT



> Revenues: EUR 373.4 mill.

> EBIT: EUR 16.0 mill.

> Free Cash-Flow: EUR 12.2 mill.

New Orders: > USD 800 mill.

> Passenger traffic growth in H1 2019

> FACC Croatia progressing as planned

Short Fiscal Year ends in December

Market environment under review

## WTO JUSTIFIES TARIFFS AGAINST AIRBUS

### .... but FACC products not affected

- WTO acknowledged EUR subsidies to be not legal
- As a result Airbus aircraft above 30,000kg delivered into US will be taxed with 10% tariffs
- However only aircrafts are taxed, not aircraft components
- 13% of Airbus backlog are US customers (thereof 88% are narrow bodies excluding A220)
  - A32F US assembled (Airbus Mobile / Alabama) aircraft not affected
  - A220 not affected due to US and Canada assembly lines
- WTO decision regarding Boeing subsidies still outstanding

Source: Credit Suisse, JP Morgan, Airbus

## COLLINS AEROSPACE PARTNERSHIP CONTINUES

New contract terms for Boeing 787 translating sleeve agreed



#### **CONTRACT PROLONGATION**

- Current contract terms ending by the end of 2021
- New contract terms starting with 2022 onwards
- No set-up costs, production fully established at leaned out cost
- High triple digit volume secured on two important aerospace program (A350 XWB & B787)

## NEW CONTRACT FOR A320NEO NACELLE

FACC Translating Sleeves for best selling Airplane



#### **NEW CONTRACT**

- Increased market share on the most important aerospace program of the industry (A32F)
- First delivery in Q4/2020
- Ramp up to full rate in 2021
- FACC innovation for one of two offered new engine option configuration

## NEW PRODUCT FAMILY WITH RADOMS

Front End "Technology" for Bombardier BJ and A220



Airbus A220



**Bombardier Global** 



**Bombardier Challenger** 

#### **NEW CONTRACT**

- Radom's for all Airbus A220 (Bombardier C-Series)
- Bombardier Global- and Challenger Business Jets
- Life Time Contract for both program
- Extension of FACC's product portfolio and an on sales volume order

## MRO BUSINESS ON TRACK

Extended Partner Network and Increasing MRO business



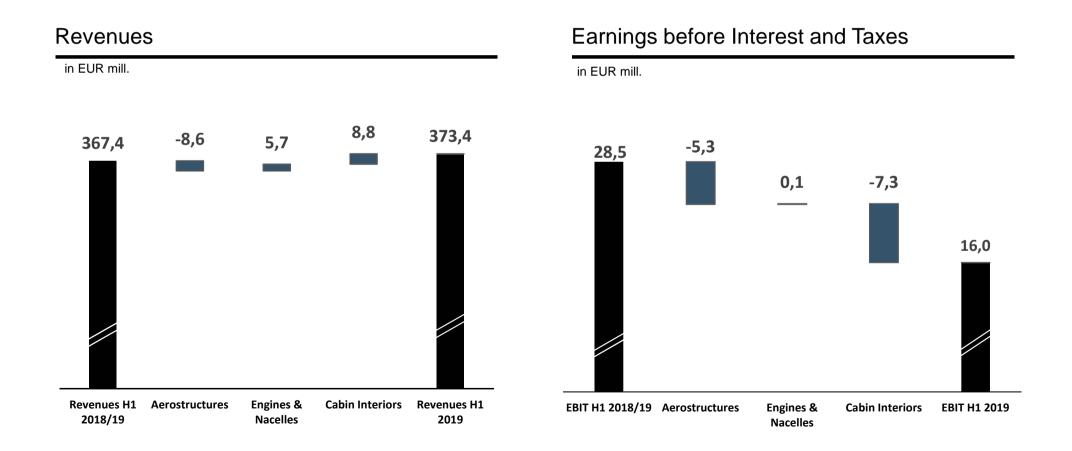
#### **Business Growth as Planned**

- 1.000<sup>th</sup> Winglet retrofit finished and delivered to customers
- Contract with Boeing Global Services signed for Boeing 737 Winglet (NG & MAX Version) spares and repairs
- Business Jet Cabin Retrofit activity started and first Aircrafts retrofitted
- New FACC STC's in the pipeline replacing original products and providing long term performance benefits



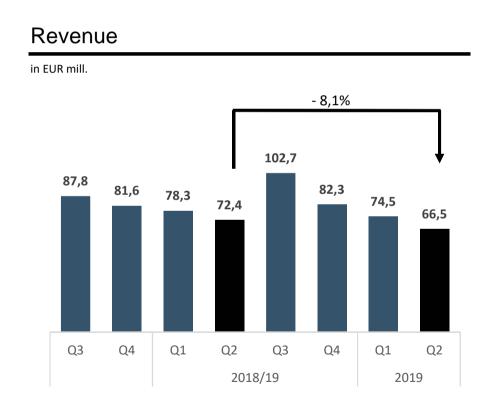
## **FACC GROUP**

Solid growth in the Engines & Nacelles and Cabin Interiors segments



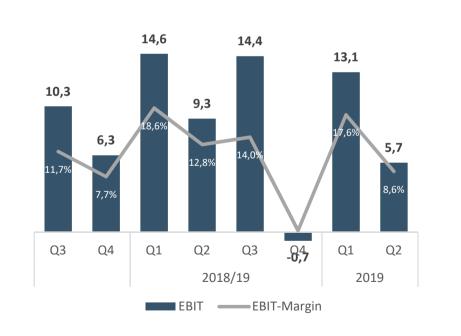
## **AEROSTRUCTURES**

Results impacted by phase out of Boeing 737NG winglet program



#### EBIT and EBIT-Margin

in EUR mill.



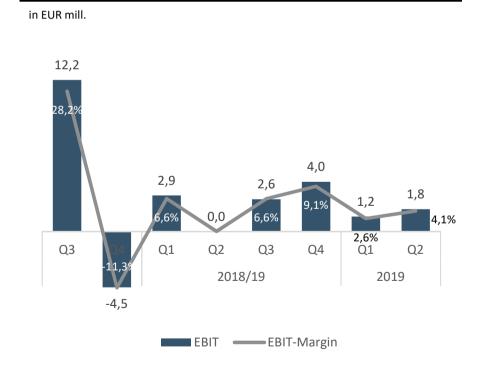
## **ENGINES & NACELLES**

#### Revenue and EBIT remains on constant levels

#### Revenue

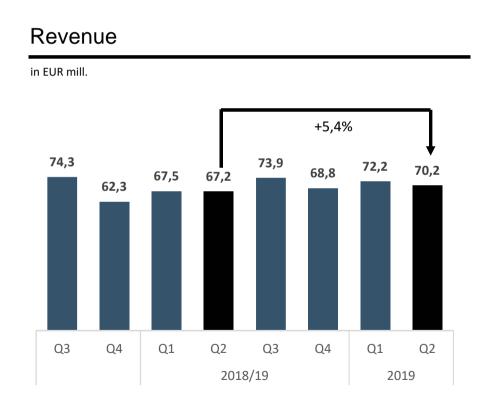
in EUR mill. +5,3% 46,5 44,1 43,8 43,4 43,2 39,7 39,5 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q2 2018/19 2019

#### **EBIT** and **EBIT**-Margin



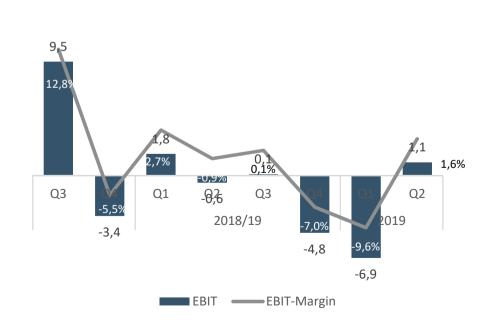
## **CABIN INTERIORS**

Revenue slightly increasing while margin still under pressure



#### **EBIT** and **EBIT**-Margin

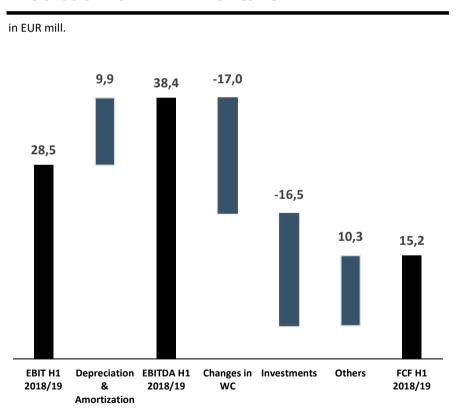
in EUR mill.



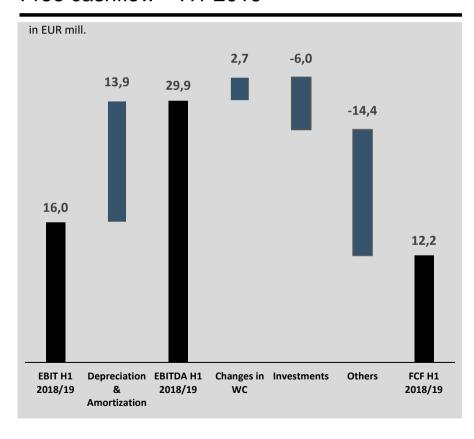
## FREE CASHFLOW

Reduced investment demand and concentrated cash management in focus

Free cashflow - H1 2018/19

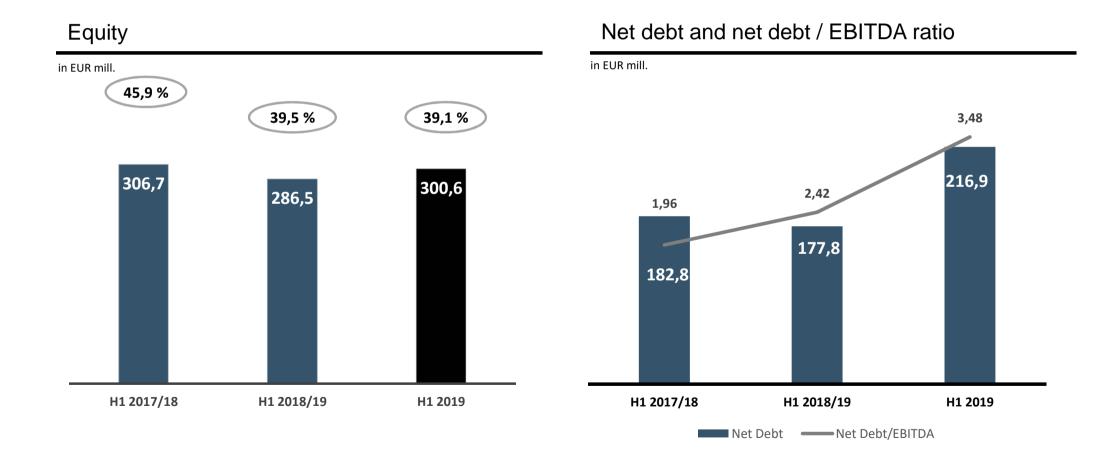


Free cashflow – H1 2019



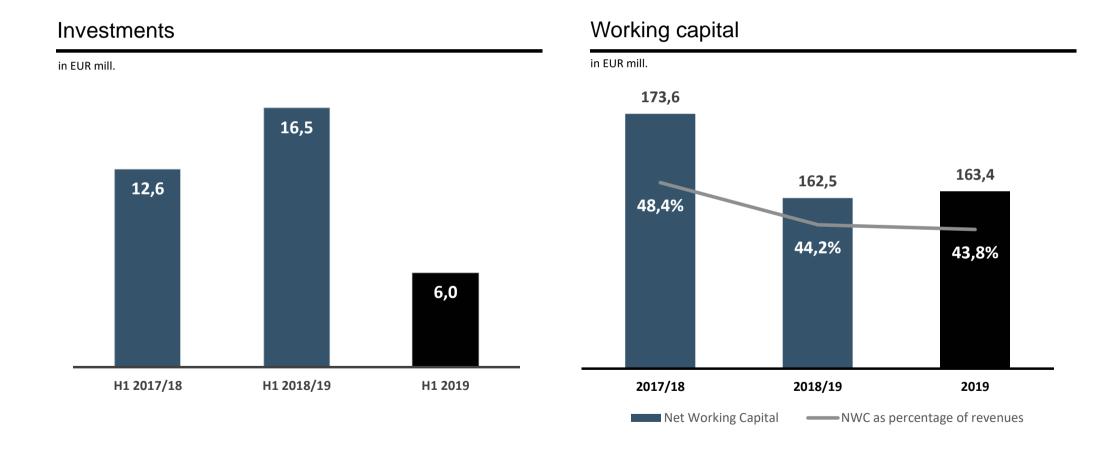
## **BALANCE SHEET INDICATORS**

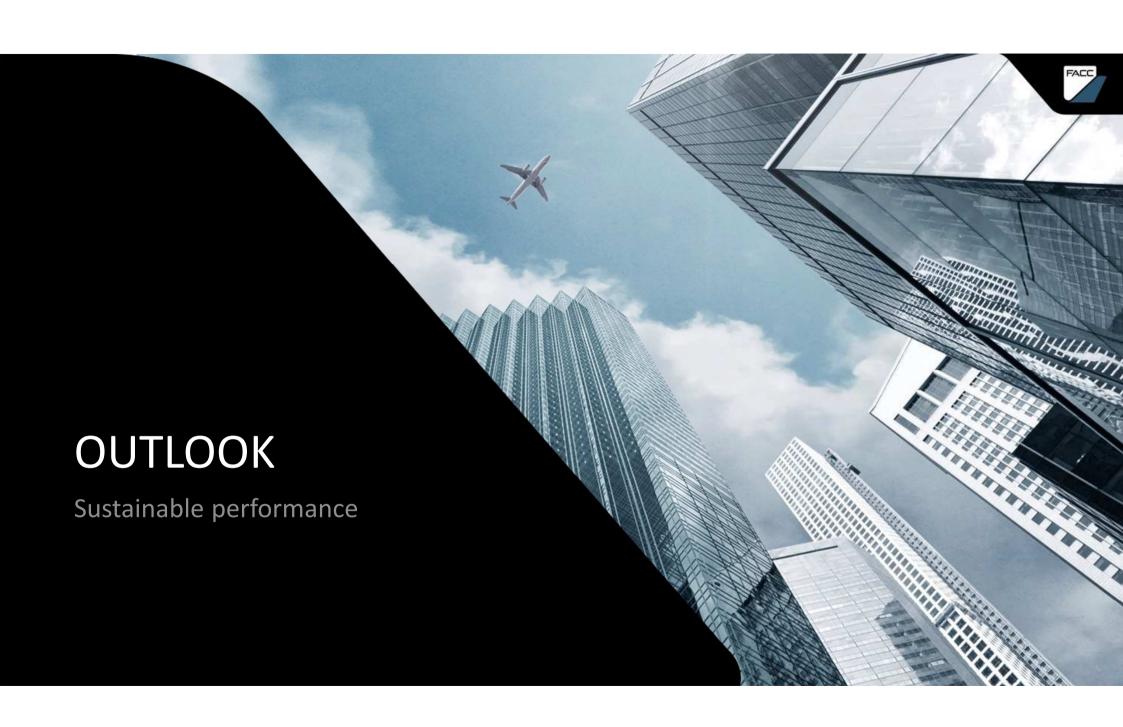
Stable equity ratio and net debt impacted by IFRS16 reclassification



## **CASHFLOW DRIVERS**

Low investments and stable working capital due to constant production rates





# FINANCIAL KEY PERFORMANCE INDICATORS... (2020-2024)

#### ... BASED ON

- Demand driven by constant annual market growth (RPK) of 4.5 %
- OEM forecasts demand for up to 40,000 new aircraft until 2037
- Gaining market share on existing platforms and entering new markets
- Stable economic and political environment

## REVENUE GROWTH > 5 %

- Outperformance of the market
- Continuing renewal of orders and gaining new contracts

#### SUSTAINABLE EARNINGS (EBIT)

8 - 10 %

- Sustainable efficiency gains from product and customer mix
- Rate development as anticipated
- Automation & Fixed Cost reductions

# SOUND CAPITAL STRUCTURE (Net Debt / EBITDA)

~ 2.5x

- Cost control
- Focus on a stable capital structure
- Impact of new IFRS standards (IFRS 15 & 16)

#### DIVIDEND POLICY 20 -30 %

- Step by Step increase of dividend to targets as defined
- Based on distributable profits

### **OUTLOOK 2019**

- In the context of the 5th Annual General Meeting on July 9, 2019, it was decided among other things to change the fiscal year to the calendar year. Thus, the year 2019 is a shortened fiscal year which ends on December 31, 2019 (March 1, 2019 December 31, 2019).
- For the current fiscal year (short financial year), management expects sales of around EUR 600 million. and an EBIT margin of approximately 6%. This expectation corresponds to a continuation of customer requirements for the remainder of the financial year. It should be noted here that the development during the year is not linear due to various seasonal effects.
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  The further statements on the influences and measures for the sales and earnings expectation and increase are still valid taking into account the shortened financial year.



# **BEYOND HORIZONS**

## **DISCLAIMER**

- This document contains forward-looking statements. Words such as 'outlook', 'believe', 'intend', 'anticipate', 'plan', 'expect', 'objective', 'goal', 'estimate', 'may', 'will' and similar expressions often identify these forward-looking statements.
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